

Meeting Competency Requirements: Inspiring Excellence in Practice

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Objectives

- ✚ To describe the Toronto Public Health (TPH) Professional Development Review Tool (PDRT).
- ✚ To learn about it's development, use and evaluation.

- ✚ The TPH Healthy Living (HL) service area required a PDRT to support and assist staff in maintaining and improving their competencies.

Program Areas:

- ✚ Chronic Disease Prevention
- ✚ Healthy Communities

Disciplines:

- ✚ PHN, Health Promotion Consultants, Nutrition Promotion Consultants, Community Health Officers, Promoters of Sexual Health, Public Health Dietitians, Mental Health Consultants

PROJECT GOAL:

- ✚ Create a meaningful and user- friendly tool

PDRT GOALS:

- ✚ Provide an opportunity for staff to:
 - highlight achievements & strengths,
 - identify areas for professional development,
 - establish future objectives and a plan of action for continuous learning.
- ✚ Support staff in their reflective practice.

For STAFF:

assist HL staff to review their professional development needs towards maintaining and improving their competencies.

For TPH:

create a competent and unified HL workforce.

For CLIENTS:

staff proficiency in the HL competencies will improve the health of individuals and the communities.

Key Assumptions

- ✚ Staff are valued
- ✚ Staff are responsible for their professional development needs
- ✚ Managers support, coach and provide feedback
- ✚ Staff have unique learning goals and objectives

The Development Process

1. Formed a workgroup
2. Reviewed competency frameworks
3. Developed HL competencies
4. Developed tool, pilot, evaluated, revised
5. Disseminated new tool
6. Evaluated

The Tool

- ✚ Established specific HL competencies expanding on core practice expectations.
- ✚ Intended to be self-reflective, incorporating a consultative process between staff and their manager.
- ✚ Included is a guideline document and glossary.

Implementation Timelines

- ✚ Complete PDRTs by April 2010

HL Staff Schedule for Completion

- ✚ New Staff
- ✚ Staff with 1-4 yrs length of service
- ✚ Staff with 4 yrs or greater service

PDRT Review Achievements/Activities

SAMPLE TOOL

Healthy Living Professional Development Review

Professional Development Review is a process of identifying areas for growth and development, setting realistic objectives and engaging in a learning plan, involving coaching and feedback. The Professional Development Review (PDR) will assist Toronto Public Health staff in identifying and setting objectives for professional development as well as fulfilling reflective practice requirements set out by regulatory colleges.

Name:

Employee #:

Review Date:

Job Title:

Program:

Review Period:

Please complete the table below. Fill out objectives from past professional development reviews, if available. Please provide examples of activities and achievements that demonstrate how you achieved these objectives. Learning objectives from previous years that have not been achieved can be part of current review objectives.

Objectives From Past Professional Development Review Tool Date: <input type="text"/>	Previous Year(s) Achievements/Activities
<input type="text"/>	<input type="text"/>

Review Completed By:

SAMPLE TOOL

Category 1 - Core Public Health Sciences

This category includes key knowledge and critical thinking skills related to the public health sciences: behavioural and social sciences, biostatistics, epidemiology, environmental public health, demography, workplace health, and the prevention of chronic diseases, infectious diseases, psychosocial problems and injuries. Competency in this category requires the ability to apply knowledge in practice.

Each competency has 2 questions. Please mark an X in the column with the best answer for each of the 2 questions.

	What level of ability do you use in your job?					How often are you required to use this competency in your job?				
	Do not Use	Aware	Understand	Apply	Synthesize	Never	Everyday	Once a week	Once a month	Once a year
1.1 Demonstrate knowledge about the following concepts: TPH strategic plan , TPH practice framework , CDP framework , the health status of populations, inequities in health (principles of social justice), the determinants of health and illness , strategies for health promotion , disease and injury prevention (levels of prevention) and health protection, the factors that influence the delivery and use of health services (e.g. principles of primary health care, access to services).	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1.2 Demonstrate knowledge about the history, structure and interaction of public health and health care services at local, provincial/territorial, national, and international levels (e.g. TPH context in municipal government, board of health, PH standards, legislative requirements).	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1.3 Apply the public health sciences to practice.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1.4 Use critical appraisal of evidence and research to inform health policies and programs.	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
1.5 Demonstrate the ability to pursue lifelong learning opportunities in the field of public health. (e.g. ability to identify learning needs, seek assistance, develop a learning plan, reflective practice, mentoring opportunities).	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Category 6 - Communication

Communication involves an interchange of ideas, opinions and information. This category addresses numerous dimensions of communication including internal and external exchanges; written, verbal, non-verbal and listening skills; computer literacy; providing appropriate information to different audiences; working with the media and social marketing techniques.

Each competency has 2 questions. Please mark an X in the column with the best answer for each of the 2 questions.

	What level of ability do you use in your job?					How often are you required to use this competency in your job?				
	Do not Use	Aware	Understand	Apply	Synthesize	Never	Everyday	Once a week	Once a month	Once a year
6.1 Communicate effectively with individuals, families, groups, and communities (e.g. public speaking, facilitation, listening and writing skills, resource development).	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6.1.1 Communicate effectively with colleagues(e.g. respect for diversity and providing constructive feedback; giving and receiving feedback)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6.2 Interpret information for professional, nonprofessional and community audiences.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6.3 Mobilize individuals and communities by using appropriate media, community resources and social marketing techniques.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6.4 Use current technology to communicate effectively (e.g., teleconferences, webinar, list-serves, intranet/Internet).	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Cite one example that demonstrates ability with the competencies in Category 6-Communication.

■

Develop at a minimum, one objective for professional development based on competencies in Category 6-Communication. This objective should be relevant to your job and should reflect your perceived level of ability with the competencies in Category 6-Communication.

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Learning Plan

SAMPLE TOOL

Copy and paste your objectives and insert into the table below. In consultation with your manager, identify success indicators, resources/strategies or opportunities required. As well, establish priorities regarding these objectives and set realistic target dates for meeting them.

Summary of Future Professional Development Objectives

Category	Objectives for next review period(from above categories)	Success Indicators	Resources/Strategies/Opportunities Required	Target Dates
1. Public Health Sciences				
2. Assessment and Analysis				
3. Policy and program planning, implementation and evaluation				
4. Partnerships, Collaboration and advocacy				
5. Diversity and Inclusiveness				
6. Communication				
7. Leadership				

- ✚ Evaluation Process
- ✚ Evaluation identified
- ✚ Was the tool helpful in the Identification of PD needs?
- ✚ Were there challenges in completing the tool?
- ✚ Are there suggestions for improvement?

Lessons Learned

- ✚ Providing a tool for staff can be helpful in identification of learning needs.
- ✚ A champion for each team can assist staff in completing tool and developing learning goals.
- ✚ Professional development review should be an ongoing process.

Reconvene the workgroup:

1. Incorporate feedback
2. Consider integration of new information
3. Discuss strategies to support staff and manager participation in this valuable process.

Thank you!

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